

2020-21 ADMINISTRATIVE UNIT PROGRAM REVIEW UNIT: <u>Academic Services</u>

STATEMENT OF PURPOSE:

- Review and reflect on the support of student learning, with the goal of assessment and improvement of program effectiveness
- Provide a forum for each unit's findings to be included in institutional planning processes
- Create written records of what is working well, what can be improved, and specific plans for implementing chosen improvements
- Collect information that will contribute to institutional assessment and improvement

Timeframe: This program review reflects on the time period between spring 2020 through fall 2020 and plans for spring 2021 through fall 2021.

I. MISSION

A. State the current program mission

Provides leadership for the planning, delivery, and support of high quality programs

B. The mission of Las Positas College is the following:

Las Positas College provides an inclusive, learning-centered, equity-focused environment that offers educational opportunities and support for completion of students' transfer, degree, and career-technical goals while promoting lifelong learning.

Discuss how the program/service area supports the college mission.

The Academic Services area supports the college mission by: recruiting and supporting faculty; connecting with the community and industry in appropriate ways; supporting the curriculum process, including implementation of AB 705 and other mandates; supporting the Program Review and SLO assessment process; supporting the development of Guided Pathways, in particular program maps, scheduling to optimize student completion, and forging relationships with K-12 and 4-year transfer institutions); working with Academic Services to support the academic programs and personnel of the college; working with Student Services to address the needs of diverse students with varying academic support needs, and collaborate with Administrative Services to support the academic programs and personnel of the college.

C. List the major functions/duties of your unit.

1.	Schedule Development
2.	Student Learning Outcomes Assessment
3.	Institutional support and leadership for academic divisions
4.	Development connections and initiatives with educational, community, and employment partners
5.	Lead accreditation efforts
6.	Enrollment management
7.	Curriculum Development Process
8.	Manage instructional loads according to regulation and contract
9.	Ensure the accuracy and integrity of public facing representations of academic programs

II. GOALS AND OBJECTIVES

A. Since the last Administrative Unit Program Review, what objectives, initiatives, or plans have been achieved?

Goal #1: Focus on assessment of ILOs

While the college did not focus on ILOs there was extensive improvements made in the planning and implementation of a program-level assessment process whereby program were instructed to take a meaningful inquiry based approach to assessment of programs and completed three year planning templates that are transparent and posted.

Goal #2: Improve consistency and efficiency of operations.

A SEM SCFF project was submitted and approved. In the Fall of 2020 a cross functional District team reviewed vendors to provide the Colleges with analytical data for better scheduling. The team will make a final recommendation to the District Technology Committee at the end of March 2021.

Goal #3. Strengthen campus communication

Convened program coordinators to ideate and provide feedback to scheduling related to the pandemic. Academic Services purchased ThankView, a platform to better communicate the events and community partnerships in academic programs. It has also been a outreach and communication tool for use during the pandemic.

Goal #4: Deepen Commitment to Guided Pathways

Supported Guided Pathways by providing administrative support to the hiring and on-boarding of student interns. Hired a Clerical assistant. Worked to purchase and implement, and create SOP for Program Mapper. Served a key role in writing and editing the California Guided Pathways Demonstration Project in which LPC was one of 20 schools selected.

Goal #5: Support and antiracist classroom climate.

Worked moved into the Presidential Taskforce

Goal #6: Reconnect and reestablish educational partners

Hired Educational Partnership projects manager that established better transition processes. Continued to host Tri-Valley Project meetings with Assistant Superintendents; launching CCAP agreement in engineering.

B. Major Goals and Objectives for Spring 2021 through Fall 2021.

Major Goals and/or Objectives	Start	Status: Ongoing,	Need Assistance in order to	Educational
	Date	date completion	complete goal or objective	Master Plan
		anticipated	(reference applicable resource	(EMP) Goals or
			request page)	Planning
				Priorities linked

				to this
				Goal/Objective
I. Focus on ILO assessment	Fall	Spring 2022	Work with SLO Committee	Goal 1
Emphasize the need to revisit and revise ILOs given	2021			
new educational master plan.				
II. Improve the efficiency of operations	Summer	Summer 2021	Training for new software and	Goal 3
Create schedule change form with MicroSoft forms;	2021		new curriculum specialist	
Implement and train office staff, deans, and		Summer 2022	Support for team to attend	
coordinators on new scheduling software			Enrollment Management Academy	
Fully move into new office configuration for		Summer 2021	Academy	
Academic Services				
Update Governet CurricUNET to latest version and		Spring 2022		
improve operations between curriculum and student				
learning outcomes systems				
Create an enrollment management plan to guide		Fall 2021		
allocations to disciplines				
III. Develop partnership and plans to position LPC for health post pandemic	Spring 2021			Goal 2
Create SOP for employer contacts		Spring 2021	Compensation for faculty work on plan	
Develop a Workforce and Economic Development		Fall 2021	work on plan	
Plan and stage implementation				
Continue to provide quality professional			Instructional designers,	
development for distance education		Summer 2021 and	increase to FT status	
		on-going	instructional assistant in TLC.	
IV. Partnership and industry				Goal 2
agreements				

Leverage not-for-credit and noncredit to grow opportunities for underserved communities		
Implement CCAP agreements		
Continue to explore credit recovery for Tri-Valley high school students		
5.		

V. STAFFING

A. Staff Profile

	Staffing Levels for Each of the Previous Five Years				Anticipated to	Anticipated total staff needed		
Position	2016	2017	2018	2019	2020	2021-2022	2022-2023	
Administration	6	6	9	9	8	9	9	
Supervisory	1	1	1	1	1	1	1	
Classified Staff FT	21	31	34	33	32	31	33	
Classified Staff PT	16	12	9	9	13	13	12	
Confidential Staff FT	1	1	1	1	1	1	1	
Total Full Time Equivalent Staff	45	51	53	54	55	55	56	

В.	Staffing	Needs
υ.	Juling	INCCUS

NEW OR REPLACEMENT STAFF (Administrator, Faculty or Classified)

	Indicate (N) =		EMP	
	New or $(R) =$	Estimated	Goals or	
List Staff Positions Needed for Academic Year	Replacement	Annual	Planning	
Place titles on list in order (rank) or importance.		Total Cost	Priorities Linked to	
			Position	

Instructional Technology Specialist (FT) Reason: The pandemic has placed the preponderance of instruction in the distance education format with only an expired temp upgrade in staffing. Chabot has multiple instructional technology specialist Special	N	35,000	Goal 1
2. Academic Dean (PATH)	R	Cost	Goal 1
Reason: Interim position will need to recruit for permanent		neutral	
3. Academic Scheduler		54,000	Goal 1
Reason: LPC does not adequately staff the operations of a mid size college. Staff routinely must work overtime to meet the base needs of the college. Chabot has 3 schedulers and is not 3X as big			
as LPC.			
4.			
Reason:			
5.			
Reason:			
6.			
Reason:			

VI. FACILITIES

A. Facilities Needs

FACILITIES NEEDS

List the Facilities Need and the Reason	EMP Goals or
	Planning
	Priorities

	Linked to
	Position
NONE	
3.	
Reason:	
4.	
Reason:	
5.	
Reason:	
6.	
Reason:	

VII. TECHNOLOGY AND EQUIPMENT

A. Technology and Equipment Needs

TECHNOLOGY AND EQUIPMENT NEEDS

List the Technology and Equipment Needs Place titles on list in order (rank) or importance.	Indicate (N) = New or (R) = Replacement	Estimated Annual Total Cost of Ownership	EMP Goals or Planning Priorities Linked to Position
1. Scheduling Software Reason: provide predictive analytics that will result in more data-driven and student centered schedule	N	½ of 125,000	SCFF goals
2. Upgrade of CurricUNET to Meta Reason: current product may no longer be supported without upgrade	R	0	Goal 1
4. Continuation of ThankView Reason: 4.	N	15,000	Goal 3
Reason: 5. Reason:			
6. Reason:			

VIII. PROFESSIONAL DEVELOPMENT

List Professional Development Needs. Reasons might include in response to	A			
assessment findings or the need to update skills to comply with state, federal, professional organization requirements or the need to update skills/competencies. Please		EMP Goals or		
be as specific and as brief as possible. Some items may not have a direct cost, but reflect the need to spend current staff time differently. Place items on list in order (rank) or importance.	Cost per item	Number Requested	Total Cost	Planning Priorities Linked to Position
1. ACCCA Admin 101 Reason:	2,000	1	2,000	2
2. Equity-minded online instruction/Support for faculty in Persistence Project Reason:	1,5000	30	60,000	5
3. Enrollment Management Academy Reason:	1,000	4	4,000	1 & SCFF
				goals
4.				
Reason:				
5.				
Reason:				
6.				
Reason:				