

2023-2024 ADMINISTRATIVE UNIT PROGRAM REVIEW UNIT: LPC Technology Department

Unit Mission

To provide the highest quality support services, equipment and technical leadership to the college community: faculty, students, staff and administrators; with current, proven technology solutions that are sustainable.

The mission of Las Positas College

Las Positas College provides an inclusive, learning-centered, equity-focused environment that offers educational opportunities and support for completion of students' transfer, degree, and career-technical goals while promoting lifelong learning.

Technology Department support for the college mission

The LPC Technology Department supports the college mission by providing support and access for faculty, staff and students to hardware and software resources that enhance and encourage teaching and learning; as well as communication as it provides knowledge and skills to be used throughout one's life.

Major functions/duties of the LPC Technology Department

- 1. Help desk support services for the LPC campus
- 2. Classroom Support Services Including all computer labs and instructional spaces
- 3. Network Support Services Network and server resources
- 4. Audio / Visual Support Services Learning environments and campus events
- 5. Desktop Support Services including hardware and software for all instructional and staff systems
- 6. Server support / Maintenance and Administration
- 7. Telecommunications Support
- 8. Printing and Copy Services Students and Staff
- 9. Measure A Coordination as it applies to Technology Construction
- 10. Software Licensing and Vendor Maintenance
- 11. Instructional Systems Standardization and Design
- 12. Facilities, planning, programming, design, Implementation

Manager, College Technology Services

Manages all LPC Technology Department Staff: Computer Network Support, Instructional System Support, and Telecommunication Support.

Collaborates with Architects, Consultants and Contractors on all new facilities as it relates to the planning, designing and implementation of the campus technology infrastructure.

Serves on the executive facility committee for planning and implementation.

Software Licensing and vendor management.

Learning environment design, budget and implementation.

Manages technology projects, scope, budget, plans, and deliverables.

Provides standardization and evaluation for technology purchases and requests.

Research available technologies and makes recommendations on planning, implementation and maintaining these systems.

Manage, plan and direct the deployment / installation of all Life-Cycle related equipment.

Research products, obtain and negotiate quote pricing and prepare requisitions.

Determine long-term strategies, plans and designs to meet those requirements

Forecast and manage the department annual operational budget, to include supply, maintenance, and upgrade of equipment. This includes all Hardware and software as it relates to Campus-Wide Technology.

Collaborates college and district staff to establish long-range technology goals, strategies, and plans.

Management of all Measure-A Technology projects for instructional systems on the LPC Campus.

II. GOALS AND OBJECTIVES

UPDATE - Major Goals, Objectives, and Completion's for 2021 - 2022

Not Started	In Progress	Ongoing	Completed

Major Goals and/or Objectives	Start Date	Status: Ongoing, date completion anticipated	STATUS	EMP Goals or Planning Priorities linked to this Goal/Objective
Get all Identified Hi-Flex classrooms installed with new standard. Owl Technology was used for all 20 classrooms	2022	2022	Completed - New Standard was nor used, Owl technology supplemented in place of standard	C4. Meet current and future technology needs.
CMS Upgrade for Telecomm	2021	2023	In Progress – Kick off is done completion January 2023	C4. Meet current and future technology needs.
GoPrint is the student printing solution that the college has had since the early 2000s. It has been very successful in recouping costs for consumable supplies, supporting annual maintenance costs of the GoPrint equipment and reducing print waste. We have changed our approach with GoPrint and will be looking at wireless technology.	2020	Ongoing through 2020 – Other vendors may have similar solutions	In Progress – Wireless printing needed for new faculty building	C4. Meet current and future technology needs.

NEW 2100 Building. IT involved meeting and input. In DSA for review and comment – In Construction	Summer and Fall 2019	2023	Systems Ordered coming online May 2023	C4. Meet current and future technology needs. Add code for Facilities
New AMT Building. IT involved meeting and input. In DSA for review and comment In Construction	Summer and Fall 2019	2023	Systems Ordered coming online May 2023	C4. Meet current and future technology needs. Add code for Facilities
New Horticulture Building. IT involved meeting and input. DSA Approved – going to BID in January In Construction Completed	Summer and Fall 2019	2023	COMPLETED Classes in Session	C4. Meet current and future technology needs. Add code for Facilities
New viticulture Building. IT involved meeting and input. Currently in DSA	Summer and Fall 2019	2023	In progress – working with construction team	C4. Meet current and future technology needs. Add code for Facilities
Hire night support Instructional Systems technician Move Old Azure Tenant over to current District Tenant		2022	Completed	C4. Meet current and future technology needs.

NEW Major Goals, Objectives, and Completion's for 2022 - 2023

Not Started	In Progress	Ongoing	Completed

Upgrade Audio Visual for all library areas	2022	2023		
Install all technology items for new LRC remodel	2021	2023		C4. Meet current and future technology needs.
Replace all MAC Computers in 4226 Piano Lab	2022	2023	Not Started need order new systems	C4. Meet current and future technology needs.
Audio Visual Refresh for Building 1800 – 1850 Science Building	Summer 2022	Summer 2023	Mock-ups in progress, dates pushed back supply chain issues	C4. Meet current and future technology needs. Add code for Facilities
Replace all MAC Computers in 2400 Express classroom	2022	2023	In progress – Computers are on site	C4. Meet current and future technology needs.
Create NEW Hi-Flex Learning Standard for LPC classrooms	2021	2023	In progress Install was pushed back to the first week of January 2023	C4. Meet current and future technology needs.

Replace computers for photo program	2022	2023	In Progress – Computers are on Site	C4. Meet current and future technology needs.
Upgrade Server VMware Environment for future growth	2022	2023	In progress req going in December 2022	C4. Meet current and future technology needs.
E911 software upgrade for campus system	2022	2023	In progress – Kick off is done competition in January 2023	C4. Meet current and future technology needs.
Audio Visual Refresh for Building 4000 instructional classrooms	Spring 2022	2023	In progress Pushed back due to equipment shortages – Anticipate spring 2023	C4. Meet current and future technology needs. Add code for Facilities
Hire New computer support 1 Position			In progress – in RAC	C4. Meet current and future technology needs.

III. STAFFING

A. Staffing Profile

	Staffing Le	vels for Each	Anticipated total staff needed				
Position	2016	2017	2018	2019	2020	2021-2022	2022- 2023
Administration	0	0	1	1	1	1	1
Supervisory	1	1	0	0	0	1	1
Classified Staff FT	6	8	7	8	7	9	10
Classified Staff PT	1	0	0	0	0	0	0
Confidential Staff FT	0	0	0	0	0	0	0
Total Full Time Equivalent Staff	8	9	8	9	8	11	12

B. Staffing Needs

History over the past 10 years

The staffing needs for the LPC Technology Department have reached a point where systems and services are being compromised. Due to Measure B, the college has been fortunate to build some beautiful facilities equipped with a great deal of technology. This has continued on through our new Measure A BOND. However, with each new facility there has been significant increases in computer counts, server counts, and learning environments. These technologies have exceeded the staff that are available to support them.

The issue of staffing was discussed in 2008 in the mid-term report for accreditation. However, it was noted that because of the current economic climate at the time, the LPC Technology Department did not describe what the number of increased staff should be. At the time staff members were being laid off because of budget deficits, it was clear at that time that all staff were going to have to continue to do a lot more with less resources. That same conservative approach continued for many years.

The 2012 accreditation mid-term report went on to include the following:

"It is imperative that as our campus environment continues to grow, we do not lose sight of identifying the need for permanent support staff. A solid infrastructure plan must include permanent, qualified support staff on a full-time basis. In addition, the department needs the ability to fund and train our existing staff as technology advances.

2021 Current State of staffing, risk, and increase in hardware support

Since the 2012 mid-term report systems and services have continued to grow in all areas of technology. However, there has not been substantial staffing adjustments to meet the needs of the college. The following table demonstrates how supported resources have increased while staffing has not kept up with the growth.

NOTE: Computer systems have increased 500% since 2002 and we have not kept up with hiring to match these numbers

Increases in Technology	Increases in Technology Resource Support over the past 19 years							
	2002	2012	2016	2018	2020	Increase	Estimated increases in 2 years	
Computer Systems /	600	1450	1650	1900	2500	316.6 %	3600	
Laptops								
Smart Classrooms,	47	95	112	116	136	189 %	150	
Conference, Theatre								
Instructional,	3	20	20	30	32	966.6 %	40	
Security and AD								
Servers								
Wireless Access	20	47	84	300	325	1525 %	400	
Points								
Telecom Devices	267	524	524	623	TBD	133 %	TBD	

Copiers / MDF	12	27	27	32	34	183%	44
Printers	50	75	100	125	150	200 %	160

In 2017 we increased our part-time Instructional Systems Technician to full time, and have added 1 Computer Network Support Specialist II to the team. This helped us to get back on track with accomplishing a number of projects as outlined in this document. However, Instructional Systems Technician moved to another area shortly after. The department did go out to fill this position and had a number of candidates. When Covid hit us in the spring of 2020 the district had the college put positions on hold. This set us back yet again. In addition, the department is still in need of a Server Systems Administrator and a supervisory or lead to help with projects. The current staffing levels are not adequate and will be detrimental to the services and support to our students and faculty at Las Positas College.

The following risk matrix identifies some of the most critical issues that have the highest risk.

	Red - High R	isk	Gree	n - Medium F	Risk	Yellow - Low Risk		
Risk #	Risk Owner	Risk		Probabilit y (L,M,H)	Severity (L,M,H)	Mitigation Approach	Category	
1	Technology	Maintenance on Servers are not being scheduled. Resource availability and data loss at risk.		Н	M	This has moved from Red to Green	Budget	
2	Technology	Backups are not being restored to ensure proper data quality. Data loss at risk		Н	Н	Need to reassign and balance work load with new employees	Budget	
3	Technology Staff	No Training had provided for s support newe	taff to	Н	Н	Need to identify training deficiencies and bring staffing skills up to meet	Budget	

		technologies. Could result in prolonged system outages and data loss.			current systems	
4	Technology / Computer labs.	Images are not being prepared with the same quality because of workload. This impacts all instructional programs across the campus.	Н	L	This has been moved from green to yellow	Budget
4	Technology / Computer labs.	Cannot sustain imaging and updates each semester. Instructional programs will not have what they need available.	М	М	Need to reassigned and balance work load with new employees	Budget

Critical staffing positions and the impact to the college

The LPC Technology Department has a history of providing excellent service and support. When looking at the analysis of key performance indicators from the 2010 – 2011 program review, the Technology Department scored well above the college average.

ANALYSIS OF UNIVERSAL KEY PERFORMANCE INDICATORS from 2010 - 2011:

Overall: Unit Score 4.54	College Average 4.03
Evaluation: Exceptional	

The overall response to the survey and the calculation of the mean score for the Technology Department shows that the quality of work that has been provided to the college is of a very high level. The Technology Department staff works very hard and is committed to the support of our students, faculty and staff. The department's goal for this KPI is to maintain the overall quality that has contributed to receiving this rating.

Responsiveness of Office: Unit Score 4.48 College Average 3.97

Evaluation: Exceptional

The Technology Department staff does their best to respond to the end users of the college in a timely manner. The responsiveness rating that was achieved on the survey is evidence that the department has met its goal of being responsive to the needs of the users. The department's goal for moving forward is to maintain the high level of responsiveness.

Effectiveness of Office/ Services: Unit Score 4.43 College Average 3.99

Evaluation: Exceptional

The Technology Department offers many services to the college as a whole. After reviewing the survey responses, it is clear that the department is highly effective in the work that has been provided to the campus community. The department has always strived for a high level of efficiency and will continue to give the best possible service to the campus.

Advancing College's Mission/ Goals: Unit Score 4.47 College Average 4.03

Evaluation: Exceptional

The mission and goals of the college has always been a high priority of the department. The department continues to review and test emerging technologies that help to advance the teaching and learning environments of the college. The survey results show that the department is successful in this area.

Why are these indicators important?

It is important to understand that the LPC Technology Department may no longer be able to sustain this level of support.

Over the past few years the department has received feedback that some customers' requests and equipment maintenance is suffering. This equates to more systems being out of service, and software updates not being handled in a timely manner. Some Faculty members who have realized the impact have offered services to relieve administrative duties on desktops. The LPC Technology Department is committed to keeping our customer satisfaction at its highest level and will need to make improvements in staffing and resources to accomplish its mission.

Technology Department Survey 2022

	STRONGLY DISAGREE	DISAGREE	NEUTRAL	AGREE	STRONGLY AGREE	N/A	TOTAL	WEIGHTED AVERAGE
My questions/needs were resolved to my satisfaction.	9.09% 3	0.00%	6.06% 2	15.15% 5	69.70% 23	0.00%	33	4.36
My questions/needs were handled in a professional manner.	9.09%	0.00%	3.03% 1	9.09% 3	75.76% 25	3.03%	33	4.47
My questions/needs were handled in a timely manner.	9.09% 3	6.06% 2	3.03% 1	9.09% 3	69.70% 23	3.03%	33	4.28
The staff of the Technology Department is knowledgeable and courteous.	9.09% 3	0.00% 0	0.00%	9.09% 3	81.82% 27	0.00%	33	4.55
The Technology Department provides resources and support that support student learning.	9.09% 3	0.00%	3.03%	3.03% 1	84.85% 28	0.00%	33	4.55
The Technology Department provides necessary technologies that allow me to perform my job effectively.	9.09%	0.00%	0.00%	18.18% 6	69.70% 23	3.03%	33	4.44
Overall, I am satisfied with the effectiveness of the Technology Department.	9.09% 3	0.00%	9.09%	12.12% 4	69.70% 23	0.00%	33	4.33

Q2 What improvements can be made to the Technology Department's services? Include any needs you have that you would like the department to address.

Answered: 13 Skipped: 20

#	RESPONSES	DATE
1	The Tech Department has continued to be excellent. Thank you for your work!	5/16/2022 11:00 AM
2	I guess because my hiring came right at the beginning of semester break it made for a rough start. Access to IT was very limited and my first few weeks of spring semester was without the benefits of any of the IT resources.	5/7/2022 4:17 PM
3	I have no complaints. The group is responsive, helpful, and genuinely wonderful people.	5/5/2022 12:46 PM
4	IT needs more personnel	5/5/2022 6:20 AM
5	As some of the campus continues to do both remote and on-campus work, keeping up with the desktop updates has been challenging. Is there a way for us to update Zoom and Jave on our own?	5/4/2022 5:07 PM
6	Not improvements - only a comment - The Strongly Agree applies to Sherman, David, Michael, Christine and of course Steve G & Heidi who I have worked with.	5/4/2022 2:26 PM
7	They need more people to better serve the campus.	5/4/2022 1:12 PM
8	Please do not load the next semester's classes into Canvas right away. It is a hassle emailing classes with the new sections in there.	5/4/2022 12:58 PM
9	One of my issues (my laptop connection to the projector does not work) has not been resolved yet, but Sherman is on the case. I really would like to have this resolved by next semester. My laptop projects fine at another college, so I know it works.	5/4/2022 10:59 AM
10	Banner login must be made 8-12 characters, NOT inadequate 6 numbers in violation a the most basic standards of information protection.	5/4/2022 10:46 AM
11	NONE they have been so very responsive to the tech needs during this transition period!	5/4/2022 10:40 AM
12	It'd be cool if they had more people to handle all the infrastructure that's being added.	5/4/2022 10:32 AM
13	After teaching in 2420 I'm spoiled and the projector in 1871 was horrible.	5/4/2022 10:17 AM

Although we have been holding a steady rating as indicated in our customer surveys, these numbers will start to move in a negative direction if we do not start assigning the proper resources to support the growth of the college. These resources include staffing, training, management tools, auditing, and software. Management tools and software are needed to quantify data in order to make informed decisions about where resources are needed the most.

Our most recent survey results have been released spring of 2022 We did fill the open positions for Computer Support Specialist II, as well as the Instructional Support Specialist position. We are still in need of a help desk employee, more Network Systems Specialist 1 and the department could also use some administrative assistance.

NOTE: The technology requirements and devices on the campus have grown exponentially over the years. The college has not invested in keeping up staffing to properly support these increases. The department has 1 more FTE than it did back in 2004. Duties from previous positions have been absorbed across the department. The department employees go above and beyond to keep a high standard of support for the college. Measure A construction projects, multiple technology projects, and the everyday service support of the college, the department needs adequate staffing.

Recommendations - Critical Staffing Positions

In order to offset the constant increase of technology devices the technology department needs to increase staffing. The department does not have a help desk person, or any entry level Computer Network Support. Having a few entry positions would not only be cost effective, but it would allow the delegation of support throughout the department which will benefit the campus community. The technology department is in need of entry level positions, administrative support, and lead positions in order to properly position ourselves for the future.

Help Desk Staffing Needs

(Help Desk Technician / Desktop Support) - Back when the college only had 600 desktops and only a few servers the department could adequately sustain the calls and support without the need of dispatch or first level support. We are now dealing with support on a much larger scale as the previous data has shown. In order to fully streamline our support services and meet the needs of our students, faculty and staff, the LPC Technology Department is proposing that we not only staff the

critical areas, but also identify a more appropriate process for service. These services would include a more tiered support staff approach and provide the college with a much needed help desk.

The Service-Now has been a great help in getting help tickets logged. However, without an operational help desk the administration is left to each technician. This is not efficient and there is no accountability for tickets that may need to be rerouted or followed up on. Technician get busy working on issues and may be tied up for hours on a problem. Customers should have the ability to put in a service request from anywhere and have that request processed and updated automatically. Customers should also have the ability to call the help desk and get phone support, and remote desktop support as needed. This first level of support would help identify the issue and then prioritize and dispatch these calls. Currently all Help Desk support, answering trouble calls or dispatch is being supplemented by other staff members within the department. This does not make for an efficient use of their work or time.

NEW OR REPLACEMENT STAFF (Administrator, Faculty or Classified)

List Staff Positions Needed for Academic Year 2021-2022 Place titles on list in order (rank) or importance.	Indicate (N) = New or (R) = Replacement	Estimated Annual Total Cost	EMP Goals or Planning Priorities Linked to Position
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Reason: In order to fully streamline our support services and meet the needs of our students, faculty and staff the LPC Technology Department is proposing that we not only staff the critical areas, but also identify a more appropriate process for service. These services would include a more tiered support staff approach and provide the college with a much needed level 1 support. Details have been outlined in the staffing section If we do not start restructuring our support staff we will not meet the needs of future growth through Measure A Construction projects.	N	C3. Provide Appropriate Staffing Levels. C4. Meet current and future technology needs.
2. Entry Level Computer Support Specialist I / New Position Reason: In order to fully streamline our support services and meet the needs of our students, faculty and staff the LPC Technology Department is proposing that start hiring entry level positions to help off-set support on the campus. These positions would be the first line of support and then escalate more serious issues to the techs in higher level positions. If we do not start restructuring our support staff we will not meet the needs of future growth through Measure A Construction projects.	N	C3. Provide Appropriate Staffing Levels. C4. Meet current and future technology needs.

Administrative Assistant	N	C3. Provide
Reason: All administrative work within the Technology Department is spread across telecommunications, network support staff, and the administrator. Everyone takes turns with these tasks because we have never had administrative support within the department. The growth we are experiencing on the campus is making it unsustainable to keep up with documentation.		Appropriate Staffing Levels. C4. Meet current and future technology needs.

outages and possible data loss that the college cannot be exposed too.

IV. FACILITIES

A. Facilities Needs

FACILITIES NEEDS

List the Facilities Need and the Reason N/A	EMP Goals or Planning Priorities Linked to Position
1. Reason:	
2. <u>Reason:</u>	
3. Reason:	

V. TECHNOLOGY AND EQUIPMENT

A. Technology and Equipment Needs

TECHNOLOGY AND EQUIPMENT NEEDS

List the Technology and Equipment Needs Place titles on list in order (rank) or importance.	Indicate (N) = New or (R) = Replacement	Estimated Annual Total Cost of Ownership	EMP Goals or Planning Priorities Linked to Position
1. Unitrends disaster recovery – Off-Site appliance. Onsite is completed and we still need to budget for off-site backups. The college still needs on off-site solution to insure backups are available for disaster recovery of systems. Ransomware is a major concern.	N	TBD	C4. Meet current and future technology needs.

2. The college needs the ability to track and support mobile devices off campus. We have not	N	TBD	C4. Meet
adequately invested in this function and the technology department is at a disadvantage when it			current
comes to supporting these devices.			and future
comes to supporting these devices.			technology
			needs.

VI. PROFESSIONAL DEVELOPMENT

Professional Development Needs

The LPC Technology Department supports a number of different technology services on the Las Positas Campus. These services include networking, desktop systems, telecommunications, audio/visual, and instructional systems to name a few. It is critical that the Technology Department staff are provided the opportunity for training to properly do their jobs. Over the past 14 years there has not been properfunding or a plan to ensure that skills and competencies levels are appropriate for today's technologies. These are technologies that are currently being utilized on the LPC campus. New server operating systems, desktop operating systems, and instructional systems are being installed without the assurance of proper skills to support these systems. This is a critical issue that is already being realized through system outages that the campus has not experienced in the past.

As the college has grown, employees have been expected to discover proper procedures and the most efficient ways of doing things on their own. There is an obligation of the institution to not only keep staffing levels in line with the amount of support needed, but to also keep their staff trained in order for them to be effective. The lack of proper training has led to stress and frustration among the current staff and a training plan will need to be identified, budgeted and implemented.

Recommendations:

There are specific certifications and skill sets that are required in all areas of the Technology Department. The computer network specialist may need different training than the audio visual specialist. The Technology Department is reviewing industry

Certifications that fall in line with the current support needs at the college. These certifications may include training from vendors such as Microsoft, Apple, CISCO, and Info Comm. Third party applications are also being reviewed. Third party training and/or certification may include SARS, VMWare, Storage and Backup solutions, and any future Telecom Support needs. The Technology Department supports a diverse selection of different technologies and in order for us to move forward there needs to be investment into our staffing andtraining.

Included in the recommendation is an initial round of training for the most critical areas that have the most inefficiencies. These need to be followed up with an annual review of skills needed to adequately fulfill the work that is required of the department staff.

Computer / Network Support Staff

Through discussions and observation, the computer support staff have identified a training path that will bring their skill levels up to meet the needs of the current environment. In addition, this training will be able to scale each year as we bring on newer technologies. The training plan will include the following certification path for the computer / network support staff.

MCSA - Solutions Associate

Installing and Configuring Windows Server 2012 – Exam 410 Administering Windows Server 2012 – Exam 411 Configuring Advanced Windows Server 2012 Services – Exam 412

MCSE - Solutions Expert

Designing and Implementing a Server Infrastructure – Exam 413 Implementing an Advanced Server Infrastructure – Exam 414

System Center 2012 Configuration Manager

Deploying System Center 2012 Configuration Manager - Exam 243 Administering System Center 2012 Configuration Manager Exam 243





VMware vSphere:

These are certifications that have been identified as critically needed for the current state of the environment. In addition, any training program identified will also need to include the needed training for CISCO systems, VMWare, CompTIA, Desktop Support, and other critical systems that are supported on the campus.

Instructional Systems Support Staff

The instructional Systems support staff will also benefit from the Microsoft training that has previously been outlined. In addition, there are more specific training needs that the staff may benefit from that aligns with the everyday tasks here at the college. The Certified Technology Specialist (CTS) certification is a great option for training and to be current in today's audio / visual environment. This is an entry level certification and some of our seasoned employees may already be prepared to take the test.

CTS — General

A Certified Technology Specialist (CTS) performs general technology solution tasks by creating, operating, and servicing AV solutions as well as conducting AV management activities that provide for the best audiovisual resolutions of the client's needs, both on time and within budget.



CTS-D — AV System Design Specialization

A Certified Technology Specialist — Design (CTS-D) is an AV systems designer who assesses client's needs, designs AV systems, prepares AV design documents, and coordinates and collaborates with other professionals to create AV systems that satisfy clients' requirements.



CTS-I — AV System Installation Specialization

A Certified Technology Specialist — Installation (CTS-I) installs and maintains audiovisual systems by following



specifications, schematics, codes, and safety protocols; administering installation process logistics; troubleshooting and problem-solving systems; maintaining tools and equipment; and communicating with clients, designers, other trades, installers, and staff to provide the best audiovisual solutions for client needs, on time and withinbudget.

The training path for these areas is in addition to any training from Microsoft, CompTIA, CISCO, or any industry certifications.

Crestron Training

The Crestron Technical Institute can prepare our technicians with skills in design and programming. This program can help in challenges they may face each day supporting these systems at LPC. Crestron provides industry training through regional and online. Face-to-face training can also be provided and helps to build relationships and communication with Crestron technical staff.

Telecommunication Coordinator

The Telecommunications Coordinator has a number of duties that could benefit from training in the previously mentioned Microsoft Training path. The skills can further be enhanced through Industry Certification in fundamental networking and telecommunications.

In the summer of 2019 the college completed the install of a new telephone system for the Las Positas Campus. Training for the system was completed for users and staff. The Telecommunications Coordinator spent several weeks in the Spring of 2019 training on the new systems.

	Annual TC		
List Professional Development Needs. Reasons might include in response to assessment findings or the need to update skills to comply with state, federal, professional			
organization requirements or the need to update skills/competencies. Please be as specific and as brief as possible. Some items may not have a direct cost, but reflect the need to spend current staff time differently. Place items on list in order (rank) or importance.	Cost per item	Number Requested	Total Cost

Training and Certification for current staffing according to the training plan. Reason: All requirements have been noted in the previous paragraphs.	TBD	6 -7	Estimated at \$ 10,000 Annual